This is the Canadian Dental Association’s (CDA) report on the major areas of activity this past year. The report includes information on decisions reached by the Board of Directors (BOD) and a commentary on CDA’s core programs and events.

CDA Short-Term Priority Project Teams

In August 2007, the BOD struck four project teams tasked with overseeing work in priority areas for action: relationships & communications; roles & responsibilities; finances; and the CEO search. The work of each team began immediately and the BOD received regular updates.

Relationships and Communications Project Team
The Relationship and Communications Project Team undertook its work in two phases, first by verbally contacting corporate member CEOs to determine major areas of concern. Next, a written survey was developed and distributed to Corporate Members, Specialties, Deans, Student Voting Member and a Canadian Forces Dental Services representative. Preliminary results reinforced and expanded on feedback obtained verbally. Once all surveys are received, a final report will be produced for the BOD’s consideration.

Roles and Responsibilities Project Team
The Roles and Responsibilities Project Team first focused its efforts on the gathering of information related to activities currently in place at both the national and provincial levels. The Project Team recognized that its work was running concurrently to planning for the November interactive sessions on roles and responsibilities – so it was deemed premature to make recommendations until the outcomes of those sessions could be taken into consideration. Following the November 2007 interactive sessions, the Project Team focused on aligning CDA and provincial dental association activities with the agreed-upon outcomes as well as to the current CDA budget to measure how resources were currently being allocated. This review suggested there was a reasonable match between CDA’s current activities and the direction provided during interactive sessions, but more work is needed to establish priorities for future resource allocation.

Finance Project Team
The Finance Project Team was tasked with ensuring that resources were properly allocated and, as a priority, identifying a process to re-build CDA’s reserves. This new financial direction will be tied to decisions regarding roles and responsibilities and the setting of priorities. However, the BOD accepted the Project Team’s recommendation that efforts begin to re-build reserves.

Following the November meetings, the Project Team was tasked with oversight for development of an updated CSI Business Plan. Dr. Vijay Jog, an Ottawa based consultant, was hired to develop this plan. Dr. Jog developed an action plan, conducted some preliminary research and invited comments from key stakeholders on the strategic reasons for being in the business. He then focused on an
analysis of the business model. Dr. Jog will present his findings and recommendations to the April 2008 General Assembly meetings.

**CEO Search and Selection Committee**
The original CEO Search Project Team was expanded in November 2007 and renamed the CEO Search and Selection Committee. The Committee is chaired by CDA President-Elect Dr. Deborah Stymiest and includes Dr. Jack Scott, CDA BOD, Dr. Rob Sutherland, CDA BOD, Dr. Tony Gill, Voting member and Mr. Don Pamenter, representing the provincial dental associations (PDA). Selection criteria were established after a wide consultation and, with the help of a human resources search consultant, the committee will hold interviews in early April, after which a recommendation will be forwarded to the BOD for approval.

**Electronic Business/ITRANS Steering Committee (eBISC)**
The Working Group on ITRANS/e-Business completed its mandate with publication of its final report, following which the BOD struck a new e-business/ITRANS Steering Committee (eBISC). The eBISC is chaired by Dr. Wayne Halstrom and includes Dr. Gord Johnson as BOD representative, Dr. Tony Gill from British Columbia, Mr. Peter Arison from Ontario, Dr. Scott MacLean from Nova Scotia, Dr. Lori Stephen-James from Manitoba and Ms. Sharon Baker as consultant to the group.

In November 2007, the eBISC submitted a report to the BOD proposing the introduction of user fees as a means of reducing the financial impact of the program on CDA.

**New Membership Model**
In November 2007, the BOD received a report from the CDA-ODA Working Group on Membership with a recommended membership model where only voluntary conjoint membership would be available – through ODA with the CDA membership tied in. The BOD discussed the merits of the model as well as potential barriers to its implementation. The report was circulated to Corporate Members for feedback and to determine whether to pursue such a model nationwide. Concurrently, the November 2007 interactive sessions on roles and responsibilities included discussions of a move toward a new membership model that might be adopted nationwide.

The BOD continues to be broadly supportive of the idea of conjoined membership, but recognizes the many challenges and issues related to the introduction of any new model. A survey of Ontario dentists who are CDA-only and ODA-only members to determine, among other things, the sensitivity to fee changes is currently underway. Survey results are expected in March and work continues to address many concerns about how and when a new model might be implemented.

**Dentistry Canada Fund**
Early in 2007, CDA engaged a consultant to investigate the performance of the Dentistry Canada Fund in order to determine what levels of support the charity might need and subsequently to determine what role CDA might play in support of the DCF. The report identified some concerns with respect to levels of giving and the long term financial sustainability of DCF without support from CDA or some other source. To examine the matter further CDA set up a working group to explore options.

In August 2007, the BOD received a report from the CDA/DCF Working Group that outlined several options. CDA met with representatives of the DCF Board of Directors and encouraged them to create an action plan to deal with the need for change to ensure the success and sustainability for DCF.
In November 2007, the DCF board approved a number of changes, most notably a staff reorganization and other administrative changes designed to save money and increase synergies with CDA. This new go-forward strategy has been implemented and is now underway.

As a show of support, in addition to offering managerial advice and administrative support to DCF, CDA agreed to increase its annual grant by up to $100,000. The increased support is designed to help the DCF deal with its deficit.

**Leadership Task Force**

Following an expression of support from the provincial Presidents and CEOs, and based on the financial commitments from many Corporate Members, CDA agreed to a contribution of $35,000 plus in-kind services to administer the project. The Task Force will now engage a consultant to develop the plan. With the help of the ODA, CDA will also draft a Memorandum of Understanding between CDA and the participants in this endeavour to deal with the administration of funds and project reporting.

**National Seniors Task Force**

The final report of the National Seniors Task Force was presented to the Committee on Clinical and Scientific Affairs (CCSA) in March 2008 and the BOD should receive the final report in June 2008.

**CDA Position Statements**

Following the overhaul of the complete collection of CDA position statements in 2005, a process was established to re-develop withdrawn statements and develop new statements on important issues. During the past year, the BOD approved new or revised position statements on Junk Food and Child Health; Funding of Health and Dental Care; Delivery of Care; Personal Data Protection; Prevention of Infective Endocarditis; Antibiotic Prophylaxis; and Tooth Whiteners. The BOD also approved an addition to the Statement on the Five Steps to Good Oral Health to include “rinsing”, when recommended by a dentist, as a strategy to enhance oral health.

**Specialty Recognition**

In August 2007, the BOD considered the report of the Council on Education and its recommendation that the specialty of dental anaesthesia be recognized. However, given the lack of consensus among the communities of interest that the criteria had been achieved, and based on knowledge presented to the BOD, the recommendation was rejected.

In November 2007, the BOD agreed that CDA should begin a process to review the specialty recognition process. By February 2008, the BOD confirmed that CDA would not accept any applications for new specialty recognition until the review of the recognition process was completed. It is expected that next steps towards this process should include the creation of a committee of stakeholders.

**Uniform System of Codes and Lists of Services (USC&LS)**

During the year, the BOD considered a number of requests for changes to the USC&LS, as well as the stakeholder feedback related to these requests. Often, there are differing opinions on code changes that are difficult to deal with at the Board level.
The BOD considered a new mechanism for the maintenance of the USC&LS reflecting a requirement for regional representation on an expert committee. The proposal is to be circulated to corporate members and specialists for comment.

Meanwhile, the USC&LS Maintenance Project Team (UMPT) continues to consider changes via a consensus building process between the interested parties.

### CDAnet Contract Negotiations

CDAnet contract negotiations have recently been renewed, but a stumbling block continues to exist with at least one carrier wishing to control how a CDAnet claim can be sent from a dentist’s office.

In February 2008, the BOD authorized staff to explore an agreement with the CDHA, offering the use of the CDAnet standards. Any new agreement would parallel the one currently in place for DACnet, the Denturists network.

### Clinical / Scientific Issues

#### Progressive Licensing

Health Canada has initiated the development of a new regulatory framework for pharmaceuticals and biologics, known as the Progressive Licensing Project. The goal of the project is to develop a modern framework for the regulation of drugs that will support timely access for new medicines while allowing for the continuous monitoring, analysis and communication of information about drugs throughout the product life cycle. Health Canada held a workshop for health professionals involved in recommending the use of pharmaceuticals and biologics to patients. Drs. George Sandor and Susan Sutherland represented CDA, joining others representing the DND, universities, hospitals, pharmacy, medical, nursing and nurse practitioner regulatory bodies and associations.

#### CCDT TOSS Steering Committee

The Canadian Council for Donation and Transplantation has created the Tissues and Organs Surveillance System (TOSS) Steering Committee. Dr. George Sandor of Toronto is representing CDA on this committee, and Dr. Frank Hohn from Saskatoon is representing the Canadian Association of Oral and Maxillofacial Surgeons. The TOSS will be a pan-Canadian tool to collect reports of adverse events related to cell, tissue and organ transplantation.

#### International Dental Ethics and Law

The CDA supported the International Dental Ethics and Law Society (IDEALS) and co-hosted its 7th International Congress in Toronto on May 24—26, 2007. This is the first time the meeting was held in Canada. IDEALS was formed in 2000 by an international group of dentists, educators, lawyers and administrators in order to domicile the Dental Ethics and Law Congresses that had been held on an ad hoc basis since 1992. The Congress theme was human rights and oral health care.

#### 2007 Academic Event

CDA’s 2007 Academic Event, “Facilitating Success for Faculty Members,” was held in Ottawa on November 23 and 24, 2007. Keynote speakers addressed the challenges facing faculties of dentistry as well as individual faculty members, including: the future of dental faculties and schools and their fit within academia; the different types, characteristics and needs of faculty members; and strategies for creating successful dental faculties. CDA is grateful for the support of the sponsors of the 2007 Academic Event: Crest Oral B, Philips-Sonicare and Sunstar Canada.
Teaching Conference on Undergraduate Orthodontic Education
Orthodontic educators from across Canada met in St John’s, Newfoundland, on September 27, 2007 for the Teaching Conference on Undergraduate Orthodontic Education. Held in conjunction with the Canadian Association of Orthodontists’ (CAO) Annual Meeting and Scientific Session, the goal of the conference was to establish national curriculum standards for undergraduate orthodontic programs. Conference participants established specific orthodontic outcomes to be achieved by graduating dental students and the requirements for curricula to meet these outcomes. The conference was organized by co-chairs Dr. Kathy Russell of Dalhousie University and Dr. Billy Wiltshire of the University of Manitoba and was supported by DCF.

Teaching Conference on Digital Imaging
Oral radiologists and dental school clinic directors from across Canada convened in Toronto on January 18, 2008 to discuss technical issues and challenges faced by Canadian faculties of dentistry while transitioning to a digital environment. Session topics included the current scope of digital radiology systems in dentistry, an examination of infrastructure requirements, reports on implementing digital radiography, the use of electronic patient records, requirements for display systems for digital imaging and privacy issues. The closing panel discussion examined the selection of digital imaging systems for dental schools. The conference was organized by chair Dr. Jeff Myers of McGill University and was supported by the Association of Canadian Faculties of Dentistry and the Dentistry Canada Fund. Commercial sponsors included Planmeca, Sirona and Kodak.

Dental Aptitude Test

The CDA’s Dental Aptitude Test (DAT) continued to attract large numbers of participants from across the country. The registrations for November 2007 and February 2008 totalled 2,800, a 68% increase from 2001/2002.

Consumer Product Recognition Program

So far in 2008, CDA has approved 6 products for recognition (1 floss, 3 toothbrushes and 2 toothpastes) and received inquiries about possible categories for direct fluorescence visualization oral cancer screening systems, ultrasonic scaling and irrigation systems, and tongue scrapers. Once formal requests are received, CDA will investigate the feasibility/appropriateness of such categories.

Resource Centre

The CDA Resource Centre continues to promote evidence-based practice and oral health by giving CDA members easy access to the best and most current information. It liaises with federal departments and agencies to ensure that information on dentistry in Canada is accurate and up to date. It contributes to the CDA website “dental facts” section, provides web links and research tips under “research corner”, makes statistical and research information available through the website, contributes regular columns to the JCDA, and makes presentations at dental conventions/meetings. It also compiles and provides information to CDA’s leadership, BOD, committees and staff.

In May 2007, the Resource Centre launched The Cochrane Library, a service allowing member dentists to keep abreast of the best and latest available information on dental and other healthcare interventions. As of March 2008 there were over 600 members using the service. Lexi-Comp Online, CDA Edition, and the electronic Table of Contents (eTOC) continued to be popular throughout 2007. As of March 2008, over 2000 members have accessed Lexi-Comp and there are 800 subscribers to eTOC (with more than 260 titles). In January 2008, the Resource Centre introduced a new fee schedule for 2008/2009, a new single blended fee for articles, new online order forms, and secure online payment for article document delivery and literature search services.
Government Relations

In 2007, CDA’s government relations department continued to build and maintain relationships with a broad range of federal government officials, members of parliament and their staff. This includes party leaders, cabinet ministers, opposition critics, and backbench MPs, as well as political and departmental personnel. In November 2007, CDA President, Dr. Darryl Smith led a small delegation comprised of the Chair of the Government Relations & Public Advocacy Committee, Dr. Phil Poon and CDA staff to conduct focused meetings with Members of Parliament identified as key targets for CDA’s advocacy efforts, the Leader of the Official Opposition and the Prime Minister of Canada.

CDA’s advocacy strategy focused on three key areas: *seniors oral health* (including the creation of financial incentives to savings for oral health care in retirement years, and reform of the Veterans Affairs Canada dental plan); *junk food, obesity and oral health* (by demonstrating that the same food consumption patterns leading to obesity also lead to poor oral health outcomes); and *tobacco control* (CDA is currently Chair of the Canadian Coalition for Action on Tobacco, with voting and affiliate members from national health organizations such as the Canadian Cancer Society, the Heart & Stroke Foundation of Canada, the Canadian Medical Association, and the Canadian Lung Association).

The 2008 federal budget addressed two issues of importance to CDA and it’s advocacy efforts during the last 18 months. First, the proposed creation of the Tax-Free Savings Account (TFSA) – a flexible, registered general-purpose account – will allow Canadians to save and earn tax-free investment income. This income may be used anytime to cover any expense, including dental care. This addresses many concerns raised by CDA while asking for the creation of the Personal Wellness Investment Fund (PWIF) - a key part of the CDA’s financial policy proposals in 2007 and the recent pre-budget submission to the House of Commons Standing Committee on Finance. Second, the budget proposes to reduce the availability of contraband tobacco products through new tax compliance and enforcement measures on tobacco manufacturing and sales.

In addition to its advocacy activities in 2007, the CDA provided input to several federal government departments’ regulatory reviews and initiatives throughout the year. These include Environment Canada’s risk management strategy for mercury-containing products, but also the Health Canada led “Challenge” study, which is assessing the potential health-hazard of specific chemicals, including Bisphenol-A (BPA). These two government initiatives are ongoing and continue to be a priority for CDA’s government relations staff in 2008.

Media Relations

CDA’s media relations activity is year-round with daily monitoring of all news media for issues affecting dentistry and pro-active interactions with media to ensure that CDA’s messages are voiced. In-house media training will continue for the officers, permitting alignment with CDA’s communications goals. Media successes this past year include widespread coverage during Oral Health Month; major stories featuring CDA’s president – including a Canadian Press (CP) story on the adverse oral health effects of marijuana use and a Canwest story on diet and erosion - generating cross-Canada coverage. For Oral Health Month 2008, CDA’s newspaper supplement will again be in partnership with the Globe and Mail.

Altogether, during 2007 CDA media relations had over 110 interactions with the media - both proactive and reactive through media inquiries, letters to the editor and pickup of CDA materials. This resulted in approximately 120 occasions where CDA was mentioned in the popular media and/or our spokespeople were interviewed and quoted.
International Relations

FDI World Dental Federation (FDI)
In 2007, meetings of the FDI World Dental Parliament took place in Dubai, United Arab Emirates. The official CDA delegates attending these meetings were Drs. Wayne Halstrom, Darryl Smith and Deborah Stymiest. Drs. Jack Cottrell and John O'Keefe acted as alternate delegates. Also in attendance were Drs. Jonathan Skuba and Gordon Thompson from the Alberta Dental Association & College, Dr. Denis Forest from the l’Ordre des dentistes du Quebec, and a large number of Canadian dentists. In fact, the 2007 Congress saw more Canadian delegates than ever before. Attendance at the FDI meetings provided numerous opportunities for new contacts and the renewal of acquaintances that will serve Canadian dentistry well.

Thirteen new or revised policy statements were approved at the FDI General Assembly meetings held on October 22nd and 26th. On October 22, 2007, CDA hosted its 7th annual Canadian Reception in conjunction with the FDI World Dental Parliament. CDA was grateful to once again have Procter and Gamble sponsor this reception. On October 24, 2007, CDA hosted a special reception in honour of Dr. Burton Conrod to celebrate his installation as new FDI president. CDA was grateful to have GlaxoSmithKline sponsor this very special event.

Before attending the 2007 event, CDA established five specific objectives. After a careful assessment of these objectives and successes, along with a number of options relating to future FDI participation, the BOD supported continuing membership in FDI, sending a delegation to the 2008 meeting in Stockholm, and hosting a Canadian reception, which Procter and Gamble has agreed to sponsor. The delegation will consist of three people: the President (as leader of the delegation), the President-elect, and the National Liaison Officer. In April 2008, the BOD will finalize the delegation, including the appointment of any alternate delegates.

American Dental Association
CDA and ADA continue to hold regular officer-to-officer meetings in July of every year, where a number of issues of mutual interest are discussed.

International Organization for Standardization - Technical Committee for Dentistry
The International Organization for Standardization Technical Committee for Dentistry (ISO TC 106) committee is one of 190 committees of the International Organization for Standardization (ISO) and exists in order to develop standardization of terminology, methods of test and specifications applicable to materials, instruments, appliances and equipment used in all branches of dentistry. Since April 7 2004, CDA has been hosting the international secretariat of TC 106 under a contract with the Standards Council of Canada with partial funding from Health Canada. In 2007, Health Canada agreed to increase its contribution by 50% to cover a larger portion of the costs resulting from hosting the secretariat.

The 2007 meeting of the ISO/TC 106 Dentistry was held in Berlin, Germany from October 15-20, 2007, with over 325 participants from 18 countries attending. The work on a new scope for TC106 was completed and will be submitted to the ISO Technical Management Board for approval. Furthermore, two new working groups were created: a joint IEC/ISO working group dealing with dental electrical requirements and one dealing with CAD/CAM systems. In 2007, TC 106 published 12 international dentistry standards. The next meeting of ISO/TC 106 will take place in Göteborg, Sweden from September 29 to October 4, 2008.
Public Education Program (PEP)

The Public Education Program (PEP) aims to educate and raise public awareness of the primacy of the dentist, the value of dental care, the importance of oral health in relation to overall health and the value of the CDA Seal of Recognition. To achieve these goals, CDA conducts various campaigns throughout the year starting in April with National Oral Health Month™.

CDA teamed up with the British Columbia Dental Association (BCDA), the Manitoba Dental Association (MDA) and the Ontario Dental Association (ODA) to participate in a 14-week campaign on the radio health show, Sunday House Call with Dr. Barry Dworkin. Two 30-second commercials, promoting the importance of a healthy mouth as part of a healthy body, were produced and aired hourly during the program. Originating in Ottawa, the program is syndicated to various markets in Ontario, Manitoba and British Columbia. The campaign ran September 3rd to December 16th, 2007.

For April 2008, CDA teamed up with the provinces to produce a 12-page oral health insert in the May 2008 issue of Homemaker’s. The editorial content includes: your dentist’s role in a healthy mouth, taking a look at oral cancer, 5 steps to good oral health, children’s oral care, caring for older adults, and a look at gum disease. It will feature interviews with the presidents of the CDA and BCDA, the chair of MDA’s communications committee, and a certified specialist in prosthodontics and expert in seniors’ oral health.

In collaboration with the provinces, CDA is exploring 2 other national magazine inserts for 2008: one in the summer issue of Canadian Health and Lifestyle and another in the October issue of Canadian Health and its French counterpart, Santé canadienne. Canadian Health and Lifestyle is circulated across Canada to all Rexall™ Pharmacies and high-volume health practitioner waiting rooms, including dentists and physicians. Canadian Health is produced by the Canadian Medical Association and distributed to over 60,000 physician offices across Canada.

In October 2007, CDA launched a series of 20 Patient Information Brochures. As of February 2008, more than 55,000 brochures had been sold. CDA members receive a 25% discount. Eight additional brochures are scheduled for launch by the end of 2008.

2008 Awards Recognition Program

On May 16, 2008, the Nominating Committee will review nominations related to the CDA Awards Recognition Program. Further, CDA recognizes individuals or organizations that have improved the oral health of Canadians through oral health promotion with the Oral Health Promotion Award. The Committee will also review nominations for this award at its May meeting, after which it will contact all award recipients, inviting them to attend an award ceremony planned during the November 2008 Interim General Assembly.

Membership Recruitment and Retention

The 2007 membership recruitment campaign in Ontario and Quebec fell slightly short of its objectives due mainly to a reduction in the number of affiliate members in Ontario.

In October, CDA launched its 2008 membership campaign, focusing more on the intangible benefits CDA offers its members, and reinforcing CDA’s collaboration with its corporate members in providing these benefits. The campaign continued to build the CDA brand, based on the First Class Service positioning and the value of CDA membership. A new element was a Member Benefits “Flash Page” on the CDA website, providing a brief description of CDA’s key benefits and services. The 2008
membership package included a certificate and decals for use by members to identify themselves as CDA members in good standing to their patients and the public.

2007 CDA/DCF Canadian Dental Students' Conference

The 2007 Students’ Conference was held August 10-11 in Ottawa. The program included presentations on organized dentistry and the programs and services provided by CDA, presentations by DCF, P&G, CSI, CDSPI and the American Student Dental Association. The Committee on Student Affairs also held its annual meeting to discuss issues of importance to dental students across Canada, as well as recruitment activities in the dental schools. This year, environmental concerns were of particular interest, especially as they relate to use and management of disposables in the dental office. CDA was grateful to have DCF and P&G sponsor the conference.

CDA Conventions

CDA’s 2007 annual convention was held in conjunction with the Alberta Dental Association & College’s Jasper Dental Congress (JDC), May 24-27, 2007. The 2007 event was a success, with more than 950 dental professionals and 267 exhibitors attending. The comprehensive four-day program offered diverse scientific sessions, a variety of social activities and a trade show.

For 2008, CDA was pleased to partner with the Ontario Dental Association Annual Spring Meeting (ASM). The meeting was held April 10-12, 2008.

For 2009, CDA will partner with the British Columbia Dental Association during the Pacific Dental Conference, March 5-7, 2009. CDA is currently in discussions with the College of Dental Surgeons of Saskatchewan (CDSS) to partner with them for their Annual Scientific Session, July 1-3, 2010, Saskatoon. Discussions are underway with the Nova Scotia Dental Association for 2011.

Industry Relations – Sponsorship

Sponsorship revenues increased in 2007 as CDA continued to build strong relationships with industry. In 2007, sponsorship revenues increased and most sponsorship targets for CDA programs and activities were met. These included CDA Patient Information Brochures, the Electronic Table of Contents (eTOC) service, the Practice Development Program (PDP), the Canadian Dental Student’s Conference, the Canadian Reception at the FDI and the CDA Reception in honour of Dr. Burton Conrod in Dubai. Two new sponsors included Sunstar Butler for the CDA Academic Event in November, and Sirona for the CDA Teaching Conference in January. Of special note was the return of Johnson and Johnson (Listerine) as the event sponsor for the 2008 President’s Installation Dinner.

Industry Relations – Publications Sponsorship and Advertising

Display and classified advertising revenues were up in 2007. CDA staff and CDA’s agency, Keith Communications, continue to promote advertising and sponsorship at key industry events in both Canada and the U.S. Display and classified advertising on the CDA website was introduced in 2007. Pickup on display ads was lower than anticipated but classified advertising was on target.

Insurance and Investment

In May 2007, after considering results of cross-Canada consultations and CDA/CDSPI information sessions, the BOD approved the elimination of the malpractice repeater formula. CDSPI will continue to monitor repeat claims activities for trends and report to the BOD annually. In August, the
BOD extended eligibility for the Canadian Dentists Insurance Program malpractice plan to all licensed dentists, irrespective of their membership status with the CDA or their PDA.

Most plans were renewed without a premium increase and with only a few minor amendments to improve coverage and enhance the plans. An amended CDA-CDPSI Administrative Agreement is under discussion and, once complete, will be communicated to corporate members and stakeholders.

In May 2007, the BOD approved the 2006 audited statements for the Canadian Dentists' Insurance Program. In August 2007, the BOD approved the 2007 audited financial statements for the Canadian Dentists Investment Plan.

**Life Plan Surplus Distribution**

In November 2007, the Trustees approved a distribution of funds surplus, not to exceed $1,860,000, be paid as credits applied on invoices due January 1st, 2008 to each participant whose coverage is active on September 30th, 2007 and whose premium is not being waived. Amounts of less than $5.00 would not be distributed.

**CDA Audited Financial Statements for the year ended December 31, 2007**

In February 2008, the BOD approved draft Canadian Dental Association Financial Statements for the year ended December 31, 2007. The projected surplus of $300,000 was accomplished through cutting or postponing several meetings and activities. KPMG LLP conducted an audit of these statements and found no issues to report. Greater detail about the financial statements will be provided at the Annual General Meeting.

**2009 Provisional Budget**

In February 2008, the BOD approved the 2009 Provisional Budget, which had been developed on a status quo basis. As several pending factors could affect CDA’s finances, the BOD applied an inflationary increase to both revenues and expenses. The BOD also accepted the Finance Project Team recommendation that, beginning in 2009, the budget include a line item to begin to rebuild CDA’s reserves. The budget will be presented to the AGM to provide context for a proposed increase in membership fees.

**CDA Membership Fees**

In April 2007, the voting members approved an increase in CDA individual membership fees for 2008. Subsequently, at an Extraordinary Meeting of the Voting Members held in June 2007 by conference call, the voting members approved a lower increase - $23 or 3.5%, effective 2008, with the other individual membership fees increased accordingly, except the student fee, which would see no increase. This resolution effectively replaced the April 2007 motion. In April 2008, the AGM will consider the BOD’s proposed increase in individual membership fees for 2009.

**Communications and Accountability Frameworks**

The CDA Communications and Accountability frameworks have been updated to reflect the new governance framework approved in April 2007. Further, a series of changes to CDA’s bylaws were approved in November 2007 to bring them into alignment with the new framework. The first board of directors appointments / elections using the new governance structure will take place at the April 2008 Annual General Meeting (AGM).
For additional information on any of the topics outlined above, please contact a member of the Board of Directors or senior staff member:

Dr. Darryl Smith, President
Dr. Deborah Stymiest, President-Elect
Dr. Don Friedlander, Vice-President
Dr. Peter Doig
Dr. Colin Jack
Dr. Gord Johnson
Dr. Gary MacDonald
Dr. Robert MacGregor
Dr. Jack Scott
Dr. Lloyd Skuba
Dr. Ronald Smith
Dr. Robert Sutherland
Dr. David Zaparinuk

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